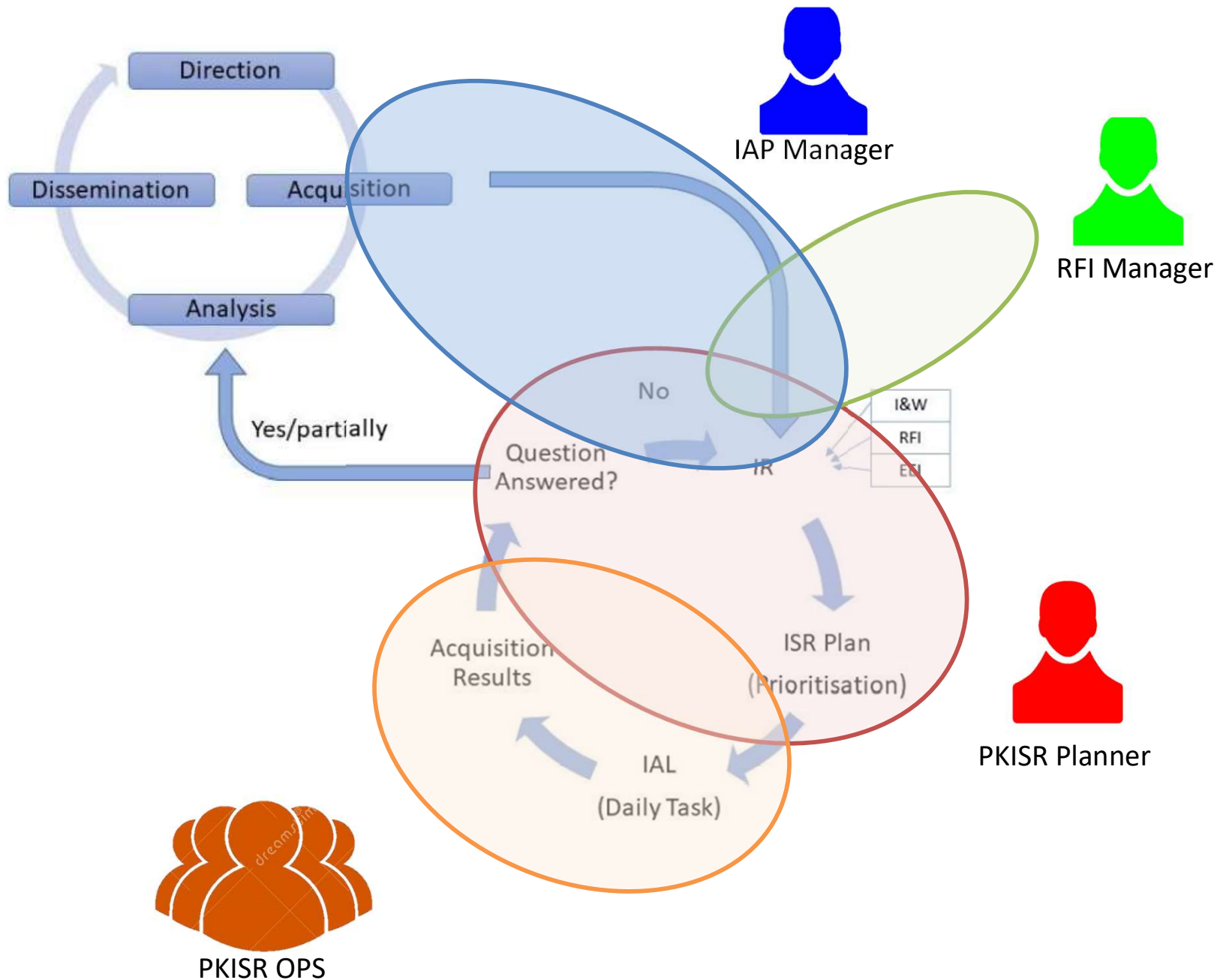# Lesson 3.7
PKISR Planning

Lesson contents

- The basics of PKISR planning

- The key elements of PKISR acquisition planning

- Key considerations and factors affecting PKISR plans

Learning Outcomes

- Understand the basics of PKISR planning

- Describe the key elements of PKISR acquisition planning

- Explain the key considerations and factors affecting PKISR Plans

PKISR roles

The basics of PKISR planning

- The planning environment

- The resources available

The key elements of PKISR acquisition planning

- Short term planning overview

- Acquisition strategy

- Avoid redundancy

PKISR process

Example of an IAP

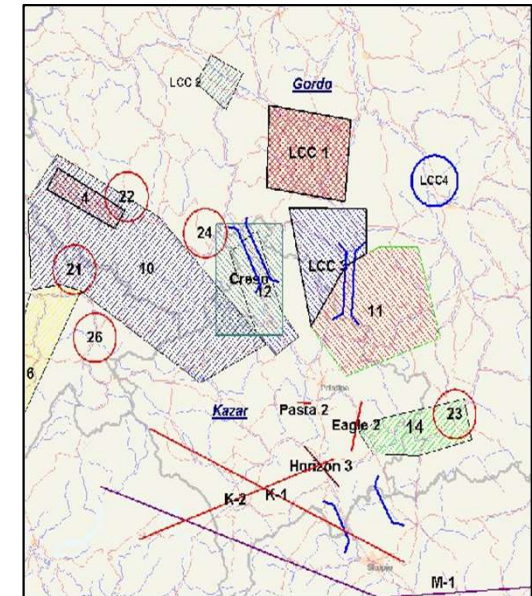| PIR	SIR	EEI
1 Threats against an IDP Camp	1.1 Ethnic/Tribal dynamics	1.1.1 What is the ethnic breakdown in the IDP camp?
		1.1.2 Are there any conflicting ethnic groups/tribes within the IDP camp?
		1.1.3 Is there any evidence of changes in the ethnic groups/tribe's laydown within the IDP camp?
		1.1.4 What is the size of the ethnic groups/tribes in the immediate vicinity of the IDP camp?
		1.1.5 Has the size of the ethnic groups/tribes in the immediate vicinity of the IDP camp changed?
		1.1.6 Who are the local ethnic groups/tribes' leadership in the vicinity of the IDP camp?
	1.2 Armed group activity in the area	1.2.1 What armed groups are operating in the local area?
		1.2.2 What are the known armed groups TTPs?
		1.2.3 What are the size of the armed groups in the local area?
		1.2.4 Do any of the armed groups have relations with the local community/UN/host nation?
		1.2.5 What weapons capability do the armed groups have?
		1.2.6 Are there any combat indicators associated with the armed groups in terms of uniform or clothing?
		1.2.7 Where are the armed groups based?
	1.3 Weather considerations	1.3.1 When is the rainy season?
		1.3.2 How long does the rainy season last for?
		1.3.3 In what way is the IDP camp at risk of flooding?
		1.3.4 What are the road conditions into and out of the IDP camp?
	1.4 IDP relationship with UN and national institutions	1.4.1 Is there any evidence of propaganda/media directed at the IDP camp (positive or negative)?
		1.4.2 Are the IDPs supportive of the UN and national institutions?
		1.4.3 Is there any nationally provided security for the IDP camp?
		1.4.4 Is there any NGO activity within the IDP camp or in the local area?
	1.5 Key leadership within IDP camp	1.5.1 Are there any identifiable leaders within the IDP camp?
		1.5.2 Is there evidence of any formal meetings taking place within the IDP camp?
		1.5.3 Do the leaders have any obvious political connections?
		1.5.4 What is the media outlook of the IDP leadership?
		1.5.5 Do the leaders have any stated agendas or goals?
		1.5.6 Is the leadership connected to armed groups in any way?
	1.6 Freedom of movement	1.6.1 Are there any restricted areas within the IDP camp?
		1.6.2 Who is controlling the restricted areas?
		1.6.3 Is there evidence of illegal taxation within the IDP camp?

Short Term Planning Overview

1. The IAL (information Acquisition List) planning horizon is 72 hours. This IAL planning must be flexible enough to accommodate new time-sensitive tasking.

2. The PKISR Plans uses the IAP and 3 "living" IALs:
   - one at the 72-hour point
   - one at the 48-hour point
   - one at the 24-hour point

3. At the 24-hour point the plan is passed to the PKISR Ops role to execute.

Example of an IAL

		FHQ U2 IAL to Forces								**LEGEND**	*is no longer*	*IS ALREADY TASKED*
	REF: IAP 007		This IAL is dated: 14/05/2019			Pending						*VALID / NEW TASK*
	REF: U2 MICM 13/05/2019		Annex to TaskO OP FLINT			FHQ U2 C IRMCM						
SERIAL	**IAP REF**	**IR**	**INDICATORS & WARNINGS**	**Named Area of Interest**	**LTIOV**	**Tasked asset**	**Task starts DTG**	**Task ends DTG**	**Period of report for asset**	**COMMENTS**		
1	PIR 1, IR 1.1, 1,2	How are the different ethnicities supporting / taking part in different organizations (TAGs and other AGs) in the AoO?	LPs have knowledge that there are foreigners or people from another geographical area now in neighbourhood area, who have been here since a few days/weeks/months.	NAI 028,029,030	DTG: xxxx	**ISR COY**	DTG: xxxx	DTG: xxxx	Daily			
2	PIR 1, IR 1.1. 1,2	Key leaders in AOO /villages, who are they: How susceptible are they to adhere to reconciliation processes?	Religious, wealthy individuals.	NAI 028,029,030	DTG: xxxx	**CIMIC**	DTG: xxxx	DTG: xxxx	Daily			
3	IR 1.4, SECT IR	What non-military threats affect the local population?	Weather impact, disease present. Signs of hunger or significant needs. Crop failure.	NAI 028,029,030	DTG: xxxx	**ISR COY, UNIT BN**	DTG: xxxx	DTG: xxxx	As obtained			
4	IR 1.5	Are the LP under the influence of AGs (optional of coercive), are LP forced to hamper International Forces by any means?	Population displays fear/ no fear in Area X. Dwells and Mosques are demolished in villages, destroyed cultivation. Closed clinics and medical centers, Government and regional administration centers closed, absence of justice providers. Level of availability of electricity, water, sabotaged network providers' facilities.	NAI 028,029,030	DTG: xxxx	**MALE UAS, ISR COY**	DTG: xxxx	DTG: xxxx	As obtained			
5	IR U2 Prod SIR 3.8	Where are schools affected with security issues?	No teaching, Schools closed teachers not present or not attending schools.	NAI 028,029,030	DTG: xxxx	**MALE UAS**	DTG: xxxx	DTG: xxxx	As obtained			

Acquisition Strategy

1. A systematic plan optimizing effective and efficient tasking and requesting of all capable, available and appropriate acquisition assets.

2. Consisting of:
   a) Tasking own acquisition PKISR assets.
   b) Requesting adjacent and higher level for PKISR assets.
   c) Requesting other available sources.

Note: Developing an acquisition strategy needs close cooperation between PKI analysts and PKISR assets

Avoiding Redundancy

Always try to avoid **redundancy** in tasking PKISR capabilities on PKI gaps.

Aspects to consider:

- Convergent
- Sequential
- Swarm
- Probing
- Queuing

Key Considerations and Factors affecting PKISR Planning

- Which IRs need to be answered?

- Which PKISR capabilities to use?

- Where are my PKISR capabilities?

- Are those PKISR capabilities able to answer my question?

Take Away

• PKISR plans needs to have a short and medium-term view on what PKI gaps or RFIs need closing.

• The IAL is a dynamic copy of the IAP.

• PKISR planning needs an acquisition strategy.

• Avoid PKISR asset redundancy.

Questions?