TTX - Military Peacekeeping-Intelligence Course

PRE-READING PACKAGE *(files at folders: 2. Scenario and 3. Maps)*

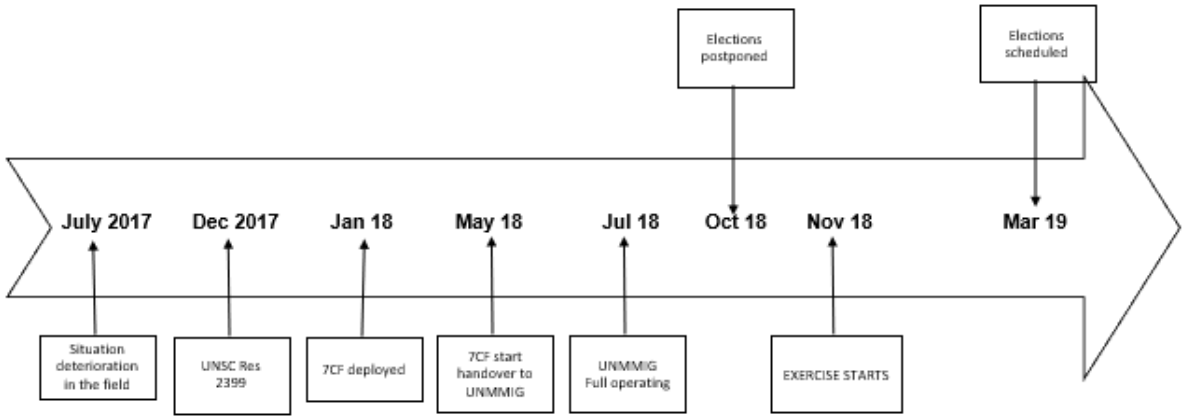
The following documents are issued as part of the pre-reading pack to the students prior to arriving on the course:

- 1. Garland Country Profile
- 2. UNMMIG Mandate
- 3. UNMMIG Mission Concept
- 4. UNMMIG Military CONOPS
- 5. UNMMIG Rules of Engagement
- 6. Operational Order FHQ
- 6A. Task Organization
- Actor Profiles:
    - Anti-Western Fighters (AWF) Threat Profile
    - Eriyan Independent Movement Fighters (EIMF) Threat Profile
    - Eriyan National Liberation Front (ENLF) Threat Profile
    - Linohas Threat Profile
    - Imuna Kakuatan (IK) Threat Profile
    - Garland Armed Forces (GAF) Profile
- Map of Garland 1:300,000
- Map UNMMIG Sectors 1:150,000

All background scenario information must be studied by the student body prior to commencing the course. Students may be required to provide a back-brief on the scenario to the course during Day 1.

SCENARIO TIMELINE

The Garland TTX is developed in a date-based scenario. The timeline below shows the main events existing in the Garland scenario. For a complete scenario timeline for instructors, see scenario_timeline.pptx file. ***(file at folder: 1. Background for Instructors)***



For the purpose of the exercise the timeline commences as per
D – 8 : 22 Nov '18 (Day 1 of Course)
D – 7 : 23 Nov '18 (Day 2 of Course)
D – 6 : 24 Nov '18 (Day 3 of Course)
D – 5 : 25 Nov '18 (Day 4 of Course)
D – 4 : 26 Nov '18 (Day 5 of Course)
D – 3 : 27 Nov '18 (Day 6 of Course)
D – 2 : 28 Nov '18 (Day 7 of Course)
D – 1 : 29 Nov '18 (Day 8 of Course)
D Day : 30 Nov '18 (Day 9 of Course)
D + 1 : 01 Dec '18 (Day 10 of Course)

During Opening Remarks, students must be advised that the first day of Course is 22 Nov 2018.

SYNDICATE
The students should be divided into syndicates taking into consideration nation; service; gender; pre-experience in UN Mission; rank; intelligence experience, among other conditions, in order to diversify the syndicates composition.

Garland Scenario allows the establishment of syndicates for two Sectors HQ (G2) – Sector East and Sector West.

Syndicates should be comprised by 4-6 students. The syndicates distribution should be provided to students with the pre-reading package.

Syndicate Preparation
Each syndicate group will conduct intelligence staff work as part of the UN MDMP as part of the G2 Cell.

Assign a group leader (Intelligence Branch Chief) and let them decide on the division of labour. Each syndicate will receive its material on Day 1 and should prepare and organize its syndicate room.

In addition to information delivered in soft copies to the students by email, each syndicate should receive the following documents/material:

- Map of Garland 1:300,000 (2 printed maps per syndicate – 1 main room, 1 syndicate room)
- Map UNMMIG Sectors 1:150,000 (2 printed maps per syndicate – 1 main room, 1 syndicate room)
- Map Sector Troop Deployment 1:150.000 (2 printed maps per syndicate – 1 main room, 1 syndicate room)

- Map Sector Box 1:50.000 (4 printed maps per syndicate – 1 main room, 3 syndicate room)
- COA Board (4 per syndicate – 2 main room, 2 syndicate room)
- Material to plenary room:
  - U Shape for students with additional desks on the side for instructors
  - flip charts + easel stands (one each syndicate + 1 instructor), whiteboards
  - One computer, projector per room (computer preferably with internet).
  - laptops (1 per syndicate minimum)
  - printer
  - shredder (doesn't need to be in the room)
  - notepads & pens (white board pens, permanent markers, several colors)
  - Each syndicate should be assigned to a corner in the plenary room where maps and flip charts will be collocated.
- Material to syndicate rooms
  - 3 tables in the centre of the room
  - laptops (2 per syndicate)
  - flip charts (2 per syndicate)
  - notepads & pens (white board pens, permanent markers, several colors)
- Materials for AOE
  - acetate (1 roll per syndicate minimum)
  - pens for acetate (correctable, white board, permanent markers, several colors)
  - military symbology plastic stencil

USB Flash Drive containing Syndicate Folder ***(files at folder: 4. Syndicate Folder)***

1. Reference Material
   - MPKI Handbook
   - PKI Policy
2. Scenario (pre-reading package)
3. Syndicate Working Folder
   - Daily working folder (this is the repository to send/receive files to/from the exercise direction)
   - Templates
     - Actor Evaluation, ASCOPE-PMESII, Collation, Dissemination, IAP, RFI, SPIE

IN-LECTURE EXERCISES

The Garland scenario is used as base for several exercises conducted during the lectures. These exercises should be coherent with the final TTX and build the student's knowledge. All products and results from the in-lecture exercises will be information required and used in the final TTX.

Following is the list of in-lecture exercises and the products to be brought to final TTX:

Lecture	Inject	Product to TTX / Expected Outcome
3.1 Direction	UNMMIG Documentation Commander Guidance	Produce CCIR/PIR
		Produce CCIR/PIR Prioritize PIR
		Broke down in SIR/EEI
		Indicators
		NAI, NLT, LTIOV
		Build and Refine IAP
3.2 Acquisition	UNMMIG Documentation	APIR, APII
		Fill IAP, select assets to task and to ask
		RFI
3.4 Dissemination	All injects delivered	INTSUM PICINTSUM
3.5b e 3.5c AOE/PT		- IRs - Combined Obstacle Overlay - Key and Vital terrain Overlay
	Weather Matrix	Analysis on Weather Effects on PT, HT, IT in support to AOE
3.5d AOE/HT		IRs, PT Overlays
3.5e AOE/IT		IRs, PT Overlays
3.5f ASCOPE/PMESII		Fill ASCOPE/PMESII Matrix for HT

EXERCISE DEVELOPMENT – 'INJECTS' IN SUPPORT TO TTX

In order to examine prior learning and develop the exercise, it will be necessary for the instructor/facilitator to introduce exercise injects (additional scenario information) to assist in the planning process.

The Sector specific information that students will operate in will be issued at the start of Day 1 of the course. The maps should be printed format and distributed to syndicates in Day 1 as conditions below: ***(files at folder: 5. TTX)***

- UNMMIG Sector Operating Environment (Extract)
- POC Site Report
- Map Sector 1:150.000
- Map Sector Box 1:50.000

The TTX will introduce the following injects from the Collation and Evaluation lecture of the course to support the evolution of the exercise and the scenario. As the course is delivered based on the intelligence cycle, it is important to provide daily information to the students in order to starting feed the cycle and the information received be treated by syndicates.

SERIAL NO	DESCRIPTION OF INJECT *	Scenario Date	Delivery Date/hour	Remark
01.1 01.2 01.3	UNDSS WARNREP UNHCR Report POC Site Report Dafari	22 NOV 2018	DAY 3 End of day (after collation and evaluation lecture)	**Hard copy and flash drive**
02.1 02.2 02.3	PAO Report 3 BATT INTREP 072/18 MILOB TS 14 Report	23 NOV 2018		
03.1 03.2 03.3	FHQ INTREP 124/18 3 BATT SITREP 289/18 CIMIC Report	24 NOV 2018		
04.1 04.2 04.3	3 BATT INTREP 073/18 FHQ INTREP 125/18 FHQ INTREP 126/18	25 NOV 2018	DAY 4 End of day	
05.1 05.2	FHQ INTREP 127/18 FHQ INTREP 128/18	26 NOV 2018	DAY 5 End of day	
06.1 06.2 06.3	3 BATT INTREP 074/18 UNHCR Report 3 BATT SITREP 293/18	27 NOV 2018	DAY 6 End of day	
07.1 07.2	UNHCR Report 3 BATT SITREP 294/18	28 NOV 2018	DAY 7 End of day	
08.1 08.2	3 BATT INTREP 075/18 3 BATT SITREP 296/18	29 NOV 2018	DAY 8 During Dissemination Lecture	

**** (files at folder: 5. TTX)***

TTX

TTX Roles

One instructor should be designated **TTX Director**, in charge of manage, control and conduct the TTX. Exercise Director will give the final decision in any disputed/discussed issue during the TTX.

Instructors will be required to **'role play'** for the purpose of briefings and required interactions during the TTX for the following roles:

- Sector Commander
- Sector G3

At least one instructor should be tasked, since the first day of the course, as main **Mentor** for each syndicate. The mentor has the prerogative to be the contact point to receive and delivered information for the syndicates (ex. deliver exercise injects, answer RFIs send by students, etc) as well as to provide close teaching, solving any doubts emerged or clarifying about the exercises and/or any topic/subject during the interactions in each syndicate room.

One team of instructors (from 2 to 5) should be designated as TTX Exercise Direction Team, responsible to provide answer to RFIs, IRs, IAP as well as deconflict situations omitted in the scenario.

TTX Launch

The TTX Director will introduce and 'launch' the TTX by providing the students with the necessary background information in advance of the exercise or on the day of the exercise. See TTX_Launch_Presentation.pptx ***(file at folder: 5. TTX)***

DESCRIPTION OF INJECT ***(file at folder: 5. TTX)***	**Scenario Date**	**Delivery Date/hour**
WARNO 01 (Exercise 'First Look')	29 NOV 2018	Exercise First Look launch
WEATHER EFFECT MATRIX NOV 2018	29 NOV 2018	

It is important to note that the information and products from the previous exercises will be necessary for this exercise and students should be informed that the quality of work will contribute to the general output during this final exercise.

The TTX launch will be conducted as an informal Receipt of Mission Brief by the instructors.

After received the WARNO from FHQ, the Sector Commander will meet with his/her staff to initiate the MDMP. After G3 read the WARNO, the Sector Commander will provide his/her guidance/directives for planning.

Planning Directives for EXERCISE FIRST LOOK

(a) Prepare a full Phase One brief, completed with Most Likely and Most Dangerous threat actor COAs to be delivered.

(b) Prepare and delivery a situation paragraph incorporating physical, information and human terrain in detail together with what this means for UN and threat actor forces. This will be used to inform and formulate the mission order for the Coy tasked with carrying out the patrol.

(c) This situation paragraph will be followed by an assessment of the threat actor most likely and most dangerous course of action related to the specific mission.

Planning Directives for EXERCISE FIRST LOOK

(a) Prepare a Short Peacekeeping-Intelligence Estimate

(b) Complete the IAP, including specific IRs for the mission preparation and execution.

Peacekeeping-Intelligence Dialogue

After present Sector Commanders Guidance, he/she will ask if there are any questions and this will be the opportunity for the students to conduct the PKI

dialogue with Sector Commander. He/she will expect to be asked about his/her priorities, information requirements, etc. If the students do not realize the opportunity, Sector G3 should initiate asking about planning. Commander's CCIR should include:

- Information related to POC sites in order to better protect them.
- Force protection, in special, possibility of attacks/actions against UNMMIG troops conducting operational activities.
- ENLF violations to ceasefire.
- EIMF operations in North Eri.
- Road conditions and need to increase protection on logistic and humanitarian convoys.

Additional CCIRs/PIRs can be developed by TTX Exercise Direction Team, as required.

STUDENT REQUIREMENT:
For this exercise the students are already broken up in appointments within the G2 branch. As part of that appointment, each student will have a responsibility to contribute to the overall staff process and also be assigned a role for a specific briefing requirement. All students should have the opportunity to brief a part in the final delivery.

Syndicates should delivery:

- Develop MLCOA and MDCOA
- Boards
    - Intent Schematic
    - Actor Mission
    - Functions of (military) Power
    - SWOT / COG Analysis
    - Items of High Importance List
    - Full IAP
    - Indicators & Warnings (I&W)
- Create overlays for Physical Terrain, Human Terrain, Information Terrain, Event
- Present a Phase One brief up to 90 minutes.
- Send Requirements to **mentors**:
    - IAP
    - RFI
- Produce a Situation Paragraph
- Produce a SPIE.

LEARNING OUTCOMES:
At the end of this exercise the students will be able to confidently prepare and deliver the following:

- Carry out OEE.
- Receive, record and group all information required for this exercise.
- Analyse the information gathered.
- Categorise, log and date each piece of information using UN formats.
- Know how to identify PIR's/CCIR's/IR's.
- Verify and cross check the information.
- Rate the information in relation to the credibility of the data.
- Develop an ASCOPE/PMESII Matrix.
- Develop a 3-column format.
- Know how to support the MDMP process.
- Carry out the Short Peacekeeping Intelligence Estimate.
- Confidently conduct a Phase 1 brief.
- Develop an Intelligence Acquisition Plan and produce RFI.

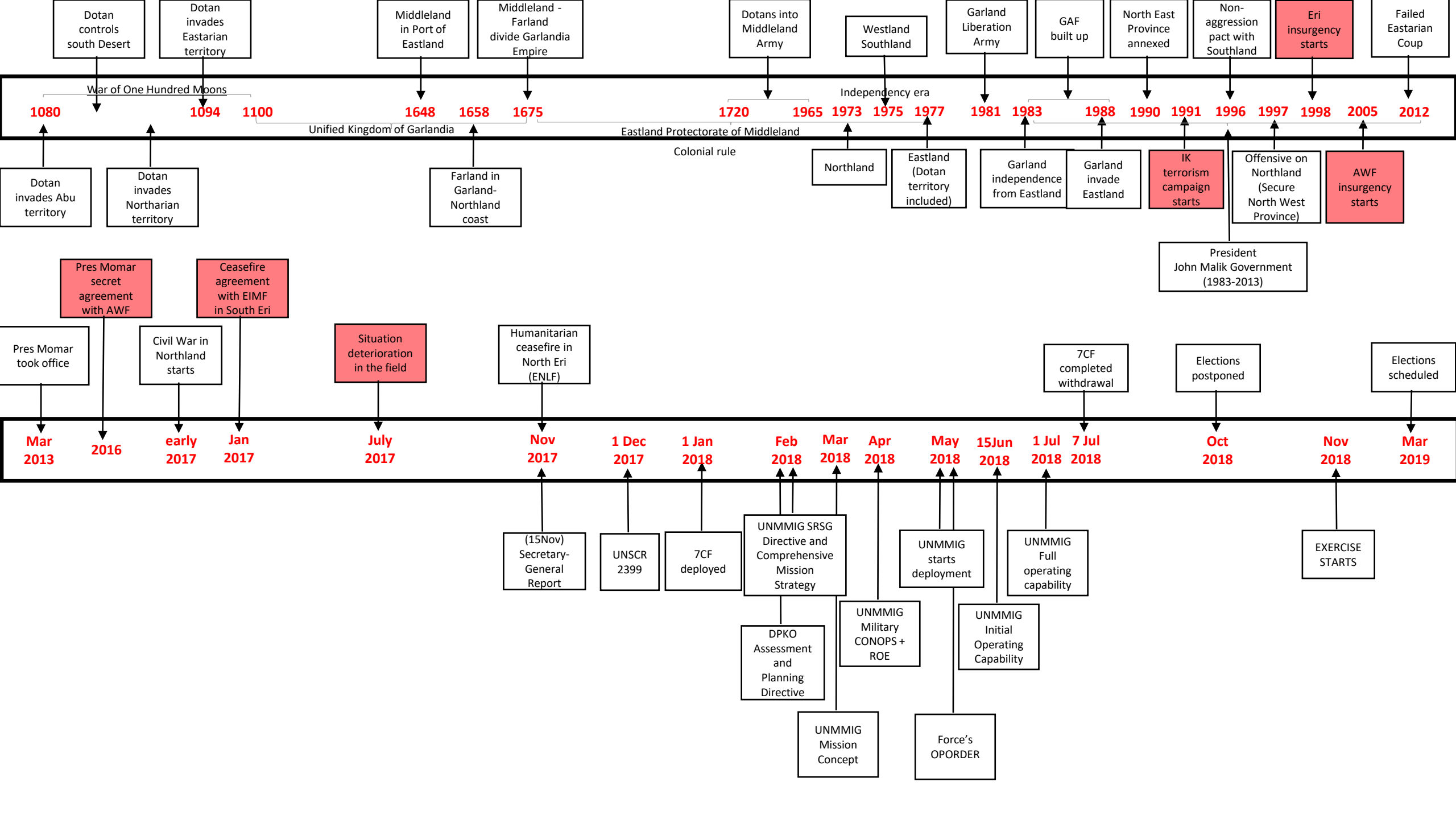
Database structure:

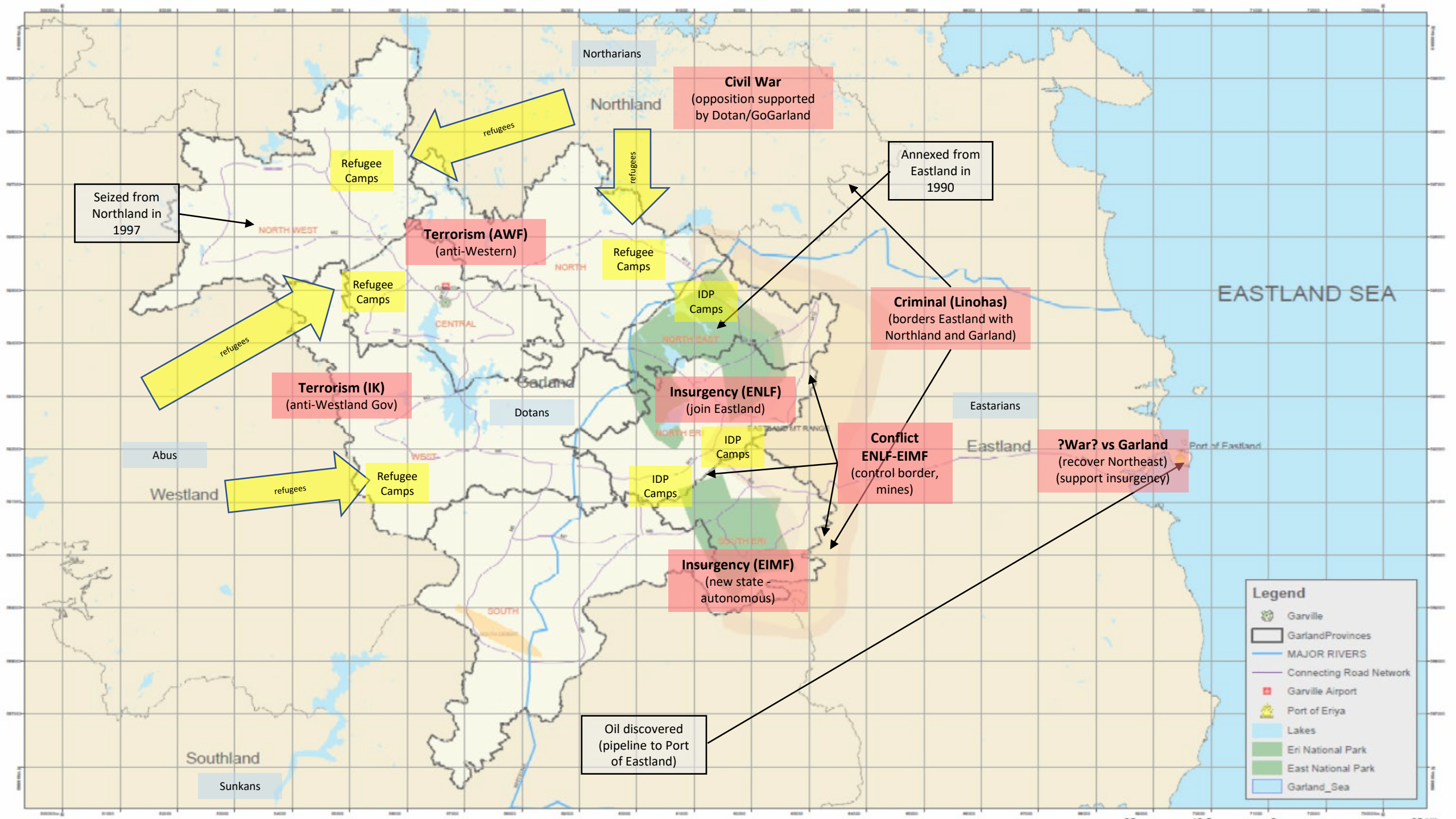
- 0_Scenario for MPKI Courses
  - 1. Background for Instructors
    - 0. Scenario Based Exercise Instructions.docx
    - Scenario_timeline.pptx
    - TTX – Scenario and Injects matrix.xlsx
  - 2. Scenario
    - 1. Garland_Country_Profile.docx
    - 2. UNMMIG_Mandate.docx
    - 3. UNMMIG_Mission_Concept.docx
    - 4. UNMMIG_Military_CONOPS.docx
    - 5. UNMMIG_Rules_of_Engagement.docx
    - 6. UNMMIG_FHQ_Operational_Order.docx
    - 6A. Annex_Task_Organization.docx
    - Actors Profiles
      - 1. GAF_Profile.docx
      - 2. ENLF_Profile.docx
      - 3. EIMF_Profile.docx
      - 4. AWF_Profile.docx
      - 5. Imuna_Kakuatan_Profile.docx
      - 6. Linohas_Profile.docx
  - 3. Maps
    - Garland_Country_Map_300k
    - UNMMIG_Deployment_Map_300k
    - Sector_East_Map_150k
    - Sector_East_Box_Map_50k
    - Sector_West_Map_150k
    - Sector_West_Box_50k
  - 4. Syndicate Folder
    - 1. Reference Material
    - 2. Scenario
    - 3. Syndicate Working Folder
      - Daily work folder
        - Daily Reports
          - Reports for Delivery to Instructor
          - Reports from Instructors
        - Syndicate IAP
      - Templates
        - Actor Evaluation
          - Template Basic Actor.docx
        - ASCOPE_PMESII
          - Template ASCOPE_PMESII.xlsx
        - Collation Spreadsheet
          - Template Collation.xlsx

- Dissemination
  - INTREP.docx
  - INTSUM.docx
  - PICINTSUM.docx
- IAP
  - Information Acquisition Plan.xlsx
- RFI
  - UNMMIG RFI.docx
- SPIE
  - Basic SPIE Format.docx

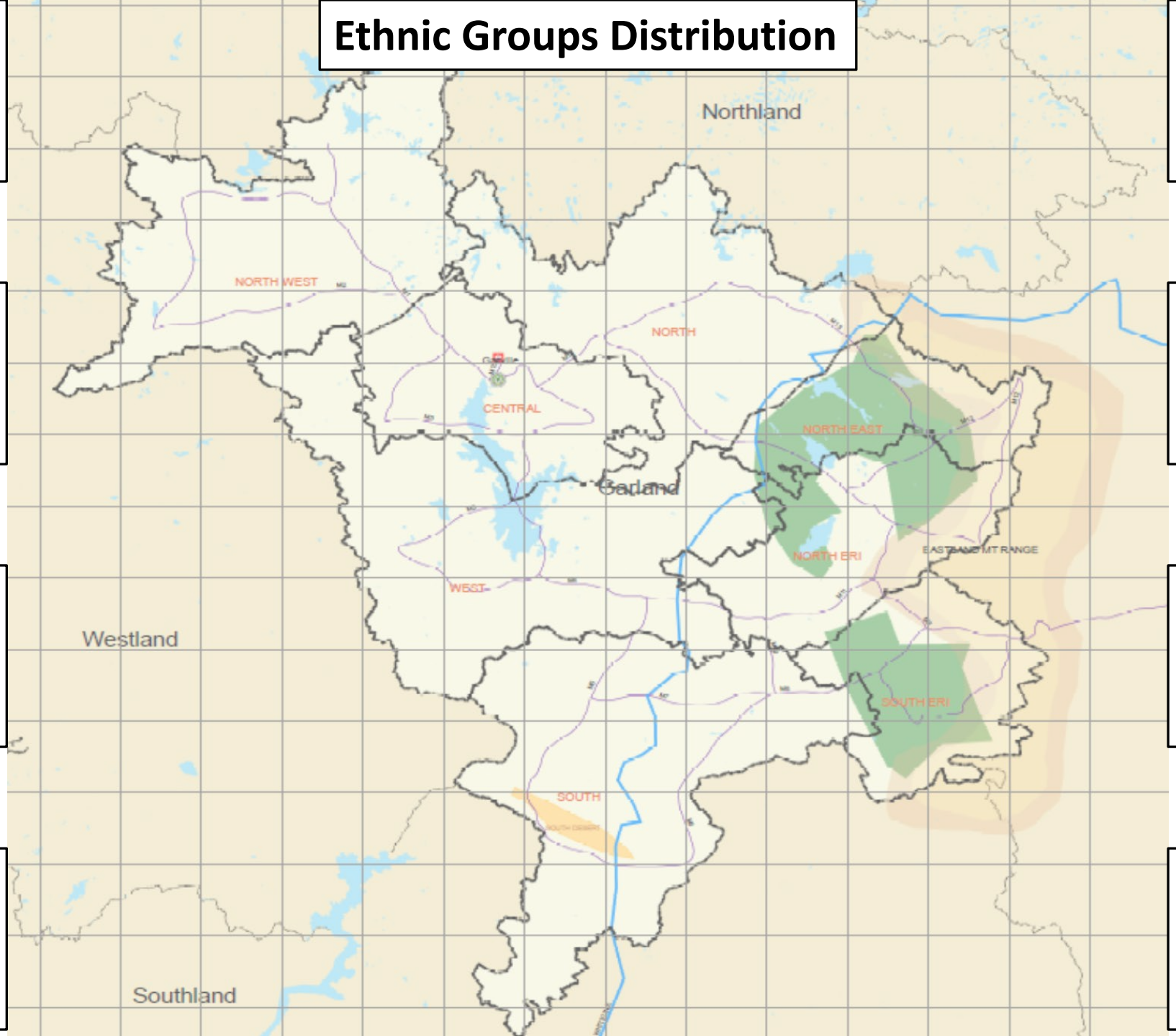
- 5. TTX
  - TTX_Launch_Presentation.pptx
  - UNMMIG_WARNO_FIRST_LOOK.docx
  - WEATHER EFFECT MATRIX NOV 2018.pptx
  - SECTOR EAST
    - 1. UNMMIG_Sector_East.docx
    - POC Site Report Dafari.docx
    - INJECTS
      - INJECT 01.1_1st LOOK_Surveillance of UNMMIG report_CSO.docx
      - INJECT 01.2_1st LOOK_UNHCR REPORT 01.docx
      - INJECT 01.3_1st LOOK_POC Site Report Dafari.docx
      - INJECT 02.1_1st LOOK_PAO MEDIA COVERAGE 01.docx
      - INJECT 02.2_1st LOOK_3 BATT INTREP 01.docx
      - INJECT 02.3_1st LOOK_UNMIGG_MILOB REPORT_20181123.docx
      - INJECT 03.1_1st LOOK_UNMIGG_FHQ_INTREP_OSINT_ 20181124.docx
      - INJECT 03.2_1st LOOK_3 BATT SITREP_GAF AMBUSHED.docx
      - INJECT 03.3_1st LOOK_FHQ_CIMIC REPORT.docx
      - INJECT 04.1_1st LOOK_3 BATT INTREP 02.docx
      - INJECT 04.2_1st LOOK_FHQ INTREP_ACTOR TAX COLLECTION.docx
      - INJECT 04.3_1st LOOK_FHQ U2_INTREP_20181125.docx
      - INJECT 05.1_1st LOOK_FHQ INTREP_ATTACKS ON WOMEN.docx
      - INJECT 05.2_1st LOOK_FHQ INTREP_MEN RECRUITING DAFARI.docx
      - INJECT 06.1_1st LOOK_3 BATT_INTREP_ARMED MEN POC SITE TURUS.docx
      - INJECT 06.2_1st LOOK_SECTOR EAST GENDER AFFAIRS _DAFARI HARASSMENT.docx
      - INJECT 06.3_1st LOOK_3 BATT SITREP_ENGAGEMENT.docx
      - INJECT 07.1_1st LOOK_UNHCR REPORT.docx
      - INJECT 07.2_1st LOOK_3 BATT SITREP PATROL REPORTS SHOTS FIRED.docx
      - INJECT 08.1_1st LOOK_3 BATT SITREP_MAN MADE OBSTACLE IVO TURUS.docx

    - INJECT 08.2_2nd LOOK_3 BATT SITREP_UNMMIG patrol FOM issue due to protestors.docx
- SECTOR WEST
  - 2. UNMMIG_Sector_West.docx
  - POC Site Report.docx
  - INJECTS
    - Around 20 injects


Dotan controls south Desert
Dotan invades Eastarian territory
Middleland in Port of Eastland
Middleland - Farland divide Garlandia Empire
Dotans into Middleland Army
Westland Southland
Garland Liberation Army
GAF built up
North East Province annexed
Non-aggression pact with Southland
Eri insurgency starts
Failed Eastarian Coup
War of One Hundred Moons
Independency era
1080
1094
1100
1648
1658
1675
1720
1965
1973
1975
1977
1981
1983
1988
1990
1991
1996
1997
1998
2005
2012
Unified Kingdom of Garlandia
Eastland Protectorate of Middleland
Colonial rule
Dotan invades Abu territory
Dotan invades Northarian territory
Farland in Garland-Northland coast
Northland
Eastland (Dotan territory included)
Garland independence from Eastland
Garland invade Eastland
IK terrorism campaign starts
Offensive on Northland (Secure North West Province)
AWF insurgency starts
President John Malik Government (1983-2013)
Pres Momar secret agreement with AWF
Ceasefire agreement with EIMF in South Eri
Pres Momar took office
Civil War in Northland starts
Situation deterioration in the field
Humanitarian ceasefire in North Eri (ENLF)
7CF completed withdrawal
Elections postponed
Elections scheduled
Mar 2013
2016
early 2017
Jan 2017
July 2017
Nov 2017
1 Dec 2017
1 Jan 2018
Feb 2018
Mar 2018
Apr 2018
May 2018
15Jun 2018
1 Jul 2018
7 Jul 2018
Oct 2018
Nov 2018
Mar 2019
(15Nov) Secretary-General Report
UNSCR 2399
7CF deployed
UNMMIG SRSG Directive and Comprehensive Mission Strategy
UNMMIG starts deployment
UNMMIG Full operating capability
EXERCISE STARTS
DPKO Assessment and Planning Directive
UNMMIG Military CONOPS + ROE
UNMMIG Initial Operating Capability
UNMMIG Mission Concept
Force's OPORDER


Northarians
Northland
Civil War
(opposition supported by Dotan/GoGarland
refugees
refugees
Refugee Camps
Seized from Northland in 1997
Annexed from Eastland in 1990
Terrorism (AWF)
(anti-Western)
Refugee Camps
IDP Camps
Refugee Camps
refugees
Criminal (Linohas)
(borders Eastland with Northland and Garland)
EASTLAND SEA
Terrorism (IK)
(anti-Westland Gov)
Garland
Insurgency (ENLF)
(join Eastland)
Dotans
Eastarians
Abus
IDP Camps
Conflict
ENLF-EIMF
(control border, mines)
Eastland
?War? vs Garland
(recover Northeast)
(support insurgency)
Port of Eastland
Westland
refugees
Refugee Camps
IDP Camps
Insurgency (EIMF)
(new state - autonomous)
Oil discovered (pipeline to Port of Eastland)
Southland
Sunkans
Legend
Garville
GarlandProvinces
MAJOR RIVERS
Connecting Road Network
Garville Airport
Port of Eriya
Lakes
Eri National Park
East National Park
Garland_Sea

Ethnic Groups Distribution



North West
Majority: Dotan
Minorities: Abu (borders)
Northarian
Eastarian

North
Majority: Dotan
Minorities: Abu
Northarian(border)
Eastarians

Central
Majority: Dotan
Minorities: Abu
Northarian

North East
Majority: Dotan / Eastarian
Minorities: Abu
Northarian(border)

West
Majority: Sunka
Minorities: Abu (borders)
Dotan

North Eri
Majority: Eastarian
Minorities: Dotan

South
Majority: Sunka
Minorities: Eastarians

South Eri
Majority: Eastarian
Minorities: Dotan

UNMMIG
Mission Concept

UNSCR 2399
Priority Tasks

The overall objective of the UN in Garland is to contribute to the creation of an environment conducive to national reconciliation, lasting peace and stability in Garland, where human rights are respected, the protection of all citizens is assured and in which IDPs and refugees can return home in safety and in dignity; and to contribute to the protection of civilians at risk

Strategic Priorities	Phases			
	Initial Deployment	Expansion	Consolidation	Capacity Building and Drawdown
Support to Ceasefire Reconciliation	Monitoring the Ceasefire and Disengagement			
Protection of Civilians	Protection of Civilians	TIER I Dialogue and Engagement TIER II Physical Protection TIER III Establish a protective Environment		
Garland Stabilization	Dialogue and Engagement			
Protection of UN	Protection of UN personnel and facilities			
Humanitarian Assistance and Human Rights	Support to Humanitarians and HR assistance			

UNMMIG
Desired End State

A democratically elected government with restructured, ethnically representative and accountable security forces able to protect all its citizens and enable peacebuilding activities to continue. The end state for the United Nations peacekeeping presence in Garland will be achieved when the minimum conditions to avoid a relapse into conflict and render stability irreversible can be sustained without the presence of United Nations troops and police contingents

UNMMIG Military CONOPS

The overall objective of the UN in Garland is to contribute to the creation of an environment conducive to national reconciliation, lasting peace and stability in Garland, where human rights are respected, the protection of all citizens is assured and in which IDPs and refugees can return home in safety and in dignity; and to contribute to the protection of civilians at risk

UNSCR 2399 Priority Tasks	UNMMIG Mission Concept — Strategic Priorities	Phase I Deployment	Phase II Establish Secure Environment	Phase III Consolidation	Phase IV Transition	Phase V Withdrawal/Exit	Military Desired End State
Support to Ceasefire Reconciliation	Monitoring the Ceasefire and Disengagement	Deploy and establish essential liaison in Sector West and East	Establish UN presence; Monitor activities of AGs; Monitor escalation ethnic issues	Maintain appropriate presence and security operations with an emphasis on civilians and local population at risk	Phased handover of security responsibilities to Government of Garland	Final drawdown of troops and complete handover of responsibility to the Government of Garland	Monitored and supported the implementation of the ceasefire arrangements and confidence building measures
Protection of Civilians	Protection of Civilians						Established the relationships necessary with all military factions to transition to the DDR process, and rebuild the security sector
Garland Stabilization	Dialogue and Engagement		Assist with law and order issues	Be prepared to, when directed, - Support the DDR; - Support the rebuilding of Garland; - Provide a secure environment for election process; - Support the redeployment of the Garland security forces			Supported the development of institutions and government structures representative of the population and its needs
Protection of UN	Protection of UN personnel and facilities						
Humanitarian Assistance and Human Rights	Support to Humanitarians and HR assistance		Assistance to Humanitarian efforts; Respect for Human Rights				Created a safe and secure environment in Garland — one conducive to a stable civil society which promotes the protection of human rights in the country